

I'm one of those robot guys

that were standing

in line in 1977

waiting to go

in to see Star Wars

and saw R2 D2

for the first time.

I'm convinced

that at that point I was hooked.

There was a desire to want

to figure out

how can I be involved,

how can I work with robots.

[music]

The year is 2003, NASA sends

two exploration rovers to Mars.

The objective, to research

and understand

the planet's properties.

The mission concluded  
when the final rover

became inactive in 2018.

Amazing what we can achieve  
with technology,

whether up in space or down here  
on Earth, computers,

mobile phones,  
even robots themselves.

These achievements have helped  
streamline day-to-day tasks,

especially in the workforce.

Now, automation  
and robotics are commonplace

in supply chain environments,

but what does that mean  
for these facilities?

How are jobs  
in that space changing?

We're about to find out

on this episode  
of Jobs of Tomorrow.

Autonomous robotics  
are not a foreign concept.

Hop Culture alone  
has had its eye

on robots for decades.

Optimus Prime, C3 PO,  
Marvin The Paranoid Android,

we've always been interested  
in robots and what they can do,

but what does the relationship  
between humans

and robots look  
like in the workplace?

Zebra Technologies' vice

President and Star Wars lover,

Jim Lawton,  
can share his thoughts.

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in line in 1977

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for the first time.

I'm convinced  
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There was a desire to want

to figure out  
how can I be involved,

how can I work with the robots.

The technology  
wasn't at the point back

then where it can do  
what it can do today,

but it was really that desire  
to want to leverage

technology and automation  
and robotics to achieve things.

See, I wasn't lying when I said

we've always  
been interested in robotics.

As I got older,  
as I started to work

in supply chains  
and look for opportunities,

really, the bringing together  
of my passion for robots

with the desire to drive  
business results,

and that's really what attracted  
me to what I'm doing today.

It's this level of passion  
that helps companies

utilize new technologies  
in supply chains.

Just like Deloitte's very own

supply chain specialist  
Wanda Johnson.

I love robotics and automation.

When I first started  
out with automation,

it was nothing  
where we're talking

about today with the AMRs,  
we had the AGVs and all that.

AGVs walked so AMRs could run.

AGVs, Automated Guided  
Vehicles are often used

in manufacturing  
and warehouse environments

to transport materials  
and equipment.

Now, AMRs, Autonomous  
Mobile Robots, can move

around more freely

and collaborate  
alongside humans.

Today,  
taking what I used to know

in the past and now couple  
that with

what I know today  
and how you integrate

it all in together,  
that robotics piece

is so important  
that we don't forget

that the human is still there.

You have to take the human  
into action with that robot.

The robot  
may be bringing the product

to that end user,  
but the end user

is now still working  
side by side.

For decades,  
people have feared the rise

of autonomous robots  
and what could happen.

I guess we have the Terminator  
to thank for that.

As Wanda stated,  
understanding us humans

is key when designing robotics.

I don't know  
if you've ever tried



lifting heavy boxes and moving

them around in a warehouse,  
but it ain't easy.

That's where our robot  
friends step in

to make the job  
easier and faster.

It's also where we start to see  
the latest tech trends like AI.

Some of the latest  
trends are you see

more and more with the mobile  
autonomy and AI in general.

Everybody's talking about AI,  
AI, AI,

and the digitalization  
and digital twins

and mobility, and robots.

Really, what you see is that

there are a lot of new tools  
and a lot of new development

and research and capabilities

in each of those technology  
spectrums

that are actually making  
it cost-effective

to implement  
where it can be sustainable.

Plus One Robotics COO,  
Crystal Parrott,

has spent many years  
in the industry.

Some could say she knows

a thing or two about  
emerging technologies.

AI is moving more

from the information

technology sector

into the actual process

sector for picking and packing,

handling, autonomous mobile,

pattern recognition,

is becoming more powerful,

it's cheaper to use

and the processing

speeds are at such

that you can keep track and pace

of the rates that the throughput

is being driven.

Advancing the supply

chain industry

isn't just limited to robotics,

it's also emerging tech like AI

working in sync with automation.

To give you an example,

if the decision

is do we unload this truck

now or in 10 minutes or tomorrow

and artificial intelligence

will be able to help you

with highlighting

the relationship,

what if we do this

and then something else happens?

In that particular example,

what if there's another truck

waiting

in the back that's waiting

for the stuff that sits on this?

You might be thinking, Andre,

can AI predict the future?

Not yet, but AI can work

alongside robotics

and automation to organize,  
learn, and optimize picking,  
  
packing, and handling methods.

Now we just scratched  
the surface

of artificial intelligence  
use in industrial setting.

The adoption  
will be a lot faster

than in a consumer setting.

What you're going to see  
is a transition of yes,

not only can it identify  
how to pick

and place specific items,

but it's going to  
be able to detect

when things may be damaged,  
when things may be opened,

how to handle different things  
and flag that differently.

Oh, the applications  
are dramatically improving

the process optimization

of the warehouse  
and distribution.

[music]

All robots are made  
with a purpose.

Since 1986,  
Honda has been investing

in designing humanoid robots.

It wasn't until 2000  
that they revealed

the extremely popular Asimo,

jam-packed with pattern  
recognition technology,

enhanced mobility, and advanced  
intelligence capabilities,

this little guy made  
a huge difference

in so many applications.

So far we know  
that our trusty robotic friends

can be a big help  
during the picking

and packing process,

but what other roles  
or purposes can they serve?

Primarily, what we're using  
the AI for is to enable

the applications  
to be able to do better parcel

handling and identification

as well as parcels

for mixed palletization.

We're using our AI profiles  
to be able to better identify

where and what and how to pick.

With that, when we combine  
it with a special gripper

and other components and robots,  
we're able to provide

a full solution  
that can actually induct

and handle parcels  
and mixed pallets.

Robotics with the help  
of AI programming

can be extremely useful  
in identifying, picking,

and handling products throughout

an entire warehouse  
or distribution center.



The tech can also speed  
up the training

of our fellow human workers.

If you think of picking  
within a warehouse, for example,

it's not uncommon  
that for people

when they first start,  
they're not super productive.

It can take a while that we use  
heads-up displays, for example.

In the heads-up display,

you can see when you're doing  
a pick the shelving,

you can see which shelf  
you're picking from.

You can see which bin  
you're picking from.

If you're working with  
autonomous mobile robot,

you can turn  
to the robot and you'll see

the shelving on the robot,

and you'll see  
the particular bin

lighted up in your view

screen of where you're supposed  
to place the pick.

It's much, much faster  
for someone that's never picked

before to be able to quickly  
see,

"That's what I need to pick,  
here's how many I need to pick,

and here's where I need  
to put them

when I'm done with the robot."

That allows people  
to be productive

in hours instead of weeks.

This is one of many ways  
autonomous robots

can flourish  
in the supply chain arena.

Just think of how much  
more efficient you would feel

with a robot counterpart  
watching your back.

It's just like having  
your own personal BB-8 unit.

You can enhance your performance  
and amplify workplace success.

Oh, the applications  
are dramatically improving

the process optimization

of the warehouse  
and distribution.

Labor shortage is a problem,

and really trying  
to have people engaged

and deal with the turnover

because it's not a job  
that everybody wants to do.

Being able to pick  
and place something

that a 1,000,  
2,000 every hour every day

ergonomically and intellectually  
it's just not that much fun.

I think as you move  
through and do that,

a lot of the jobs  
that are ergonomically

challenging where

you have to rotate

people in just to guarantee  
their physical safety,

now you don't have to do that  
because you can have them

supervising if you will,  
the robotic applications

on the things  
that it can do very well.

Many people tend to worry about  
robots and other tech taking

over their jobs,  
but in this future,

they actually help make jobs  
better and more rewarding.

AI is great but you can't plan  
for everything

that you're going to see

in a warehouse

or a distribution center.

They just have too much variety

and even the manufacturers  
can't control

their product  
quality after it's gone

through one or two resorting  
facilities.

Our solution helps  
with that by allowing

robotic picking  
and placing to remove

some of the ergonomic issues  
and the people labor issues.

Not that it's removing  
them completely

from the operation,  
but it's upskilling them

with the opportunity

to become robot supervisors,

crew chiefs if you will,

to be able to allow

for that continuous operation.

Robots' supervisors?

This just keeps getting

better and better.

While implementing robotics

in the workplace

can address labor issues,

it also creates much

more tech-forward jobs

in the supply chain,

just what the younger

generation is looking for.

I go back 20 years

because that's how long

I've been in this industry,

more than 20 years.

That time the workforce  
was flowing

in and out of the warehouse.

You had enough people,

but now if you're still doing  
the antiquated waves,

the people of the day,  
this new generation,

they're looking at,  
"Hey, I'm using an iPad,

I'm doing a touchscreen,  
I'm doing all this,

now you want me  
to walk and do all of this."

Now, how do I take that same  
technology, upskill this person,

and actually put



them into a new role?

With new tech entering the fold,  
employees

are going to have to learn  
to work

alongside tech  
in a collaborative way.

That means learning to operate,  
maintain, and manage it too,

but how do those in the industry  
feel

about new robotics  
entering the workforce?

Many companies  
have experienced technology

that doesn't necessarily deliver

on expectations  
and so everybody's selling,

they're setting

high expectations.

In some cases,  
people have had a lot

of bad experiences,

and so there's a certain amount  
of skepticism.

People are sometimes jaded,  
"Okay,

you're saying  
this is what it's going to do,

but what's it  
really going to do?"

When we see our customers

experience  
what it was that we told

them they would achieve,  
that excitement, that happiness,

that satisfaction with having

achieved an outcome  
is worth gold.

It's that outcome that I love  
seeing in our customers.

They embrace  
the technology and it delivers

what they expected  
it to or more.

They're not really taking  
my job away.

They're actually  
enhancing my job.

Now I'm taking you from--

I'm going to use  
the example before,

you were a forklift driver

or you're a picker  
and you walked 10 miles

or more a day

within that warehouse.

Now you are staying stationary,  
but now you're doing research,

you're understanding  
how to use the technology,

you're understanding  
how to publish you,

before you were just  
almost like, I hate to say it,

a robot,  
you actually have a buy-in

to that new technology.

A lot of the people  
that have been using

gaming in their teams will find

that they're really  
well equipped

to be able to help  
robots navigate.

Call me a robot enthusiast,

but I'm incredibly excited about

some tech efforts

in recent years.

If we can get even one step

closer to having real life [?],

I am all for it.

Are others as keen as I am?

I'm sure

that before the industry starts

rolling out the red carpet,

they're more than likely

going to look

at what other supply

chains have achieved.

Without further ado, let's look

at what goes into automating

an operation and cue  
those success stories.

It's funny because when people  
want to automate,

the first thing  
they think about is,

what's the hardest  
thing that we do here?

Let's automate that,

or the most complicated thing,  
or that thing

where all the value  
is being created.

In a lot of cases,

those are the harder  
things to automate

and they do have greater risk,

but if you walk around

any logistics operation,  
if you walk

around any manufacturing  
operation,

you're going to see people  
doing things that are dull,

that are boring,  
and in some cases are dangerous,

but they're oftentimes  
simple tasks.

It looks like replacing  
mundane and time-consuming tasks

is a good place to start  
when it comes to automation.

This way human expertise

can be better utilized  
for higher-value tasks.

What other areas  
can automation be of help?

[?] I worked with maybe  
a couple of years ago,

they actually did  
a retrofit of their facility,

and when they did that retrofit,  
one thing for the end users

who have been in there

for like 10, 15 years

doing the same work  
all the time,

it was hard  
for them to transition

over to now that depalletization  
and how they depalletized.

That client now,  
not only on the front end

within the four walls  
of the warehouse improved

their efficiency



of how many cartons

and cases of pallets

they can actually

build and load the truck,

but what really happened

was the back room of that store.

Now, that's a success story.

You got your pallet

that was actually built

so efficiently,

now when it gets to the store,

that person

can take that pallet,

direct it to an aisle,

and when they get

it to the aisle,

they don't have to walk

down three aisles

to actually stock the shelves.

Very specifically,

we're addressing  
the labor shortage

for parcel induction  
and depalletization.

In this particular industry,  
it's so heavy labor intensive,

they just don't  
have the resources

to be able to do that.

We're working on solutions  
that are able to be low cost

and have the return  
on investment

that cost the same as a person

but is more available  
and repeatable.

These are just  
some aspects of the industry

that are covered  
by the rise of automation.

With many new practices finding  
their homes in facilities,

how are employers making  
jobs better for their workers?

What we have done  
as industry providers

in the automation space

and the robotics space  
is how can I design

the use  
of the technology to match

well with  
a lot of the capabilities

that people have and a lot

of the interests that they have.

One of the things  
that we've done with autonomous

mobile robots is for them  
to navigate around a facility,

they have to have their own map.

They have to understand  
what's where.

To educate the robot

on what the environment  
looks like,

you have to drive  
it around and show it

what the environment  
looks like and then it uses

all of its sensors  
and perception to figure out

what that environment  
looks like.

We've designed it to be used

with a controller

that looks just

like an Xbox

or a PlayStation controller,

and so a lot of the people

that have been using

gaming in their teams will find

that they're really

well equipped

to be able to help

robots navigate.

You're telling me

that I can finally put

my video game skills to use

in a real work environment?

Looks

like all those years I spent

playing Mario Kart  
are about to pay off.

It's refreshing to see  
that professionals are trying

to make the evolving industry

an accessible place  
for generations old and new.

With that being said,

let's explore how we toggle  
our way forward.

We're going to see  
more and more tech that makes

it easier and easier  
for people to use.

It's going to be able to be

lower and lower cost.

When I have my mobile phone,  
it's got sensors in it,

we use a lot of those  
same sensors and robotics.

We all as an industry  
get to benefit

from the technology curves  
that are happening as a result.

The other area  
that's particularly exciting,

of course, now we're in the area  
of ChatGPT and Bard,

and so the leveraging  
of artificial intelligence

to allow robots  
to operate more efficiently,

to allow them to help provide  
more insights to people,

help people  
do their jobs better,

I think we'll see  
a lot of those technologies

be increasingly impactful  
in commercial environments.

While you may think  
the evolution of automation

and robotics in the supply  
chain can't get any bigger,

you really need to think again.

What we are doing  
is we have built

a smart factory  
that's in Wichita, and we have

all of that technology  
there and the innovation lab,

and now we are actually  
intersecting that

to a smart warehouse  
and building that out.

Now the client can actually,  
or potential clients,



can actually walk  
into the smart factory envision

and see the things that  
they want to see in the future.

There isn't any one way  
to do or layout

a system or a solution anymore.

You have many options,  
and you really get to identify

what you want  
to have done and then pick

the right technology  
and the right type

of equipment  
to be able to do that.

The more modular  
you can make it,

the more opportunity

you have to make your operations  
efficient

because you're not put

into any specific  
technology profile.

The future of automation  
and robotics

isn't the dystopian world  
that we often see in movies.

It's full of promise  
and possibilities,

and we haven't even scratched  
the surface yet.

You can have anything from AI  
software to a reliable team

of collaborative robots  
at your command.

Sounds like a pre-rigged  
career choice

if you're looking  
for a tech-forward workplace.

Thanks for watching.

I'm your host, Kristin Marand,

and we'll see  
you on the next episode

as we explore  
the jobs of tomorrow.

[music]